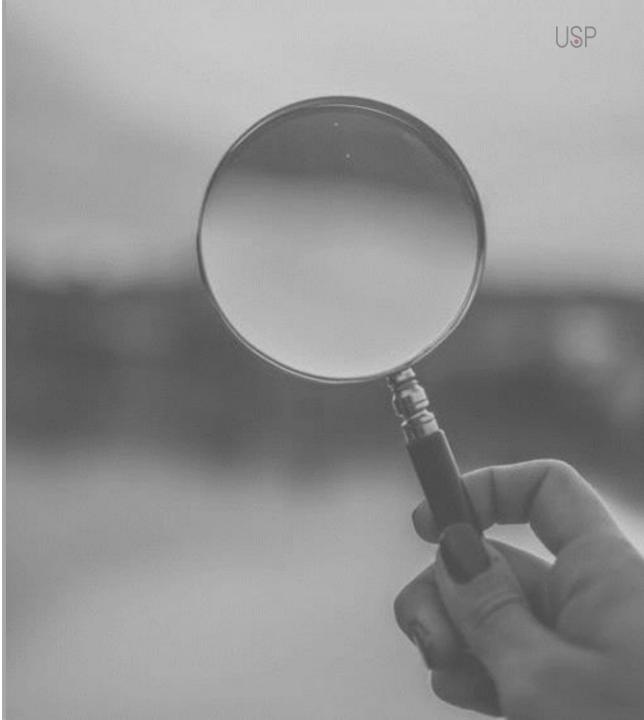
Service

European mechanical installation monitor Q2 2023 Services in the installation market August 2023

This Contrachereinafter ref as "SUPPLIER."





Index

About European Mechanical Installation Monitor

Key takeaways

Profile of the Mechanical installer

Business development

Theme topic – Services in the installation market

Cross-country summary

United Kingdor

| Germany |
|-----------------|
| France |
| Poland |
| Belgium |
| The Netherlands |
| |

Appendix

About European Mechanical Installation Monitor

THE GOAL

To check and track the behaviour and trends in the European Mechanical installation market. This is done 4 times per year, by means of around 650 phone interviews (per quarter) with registered HVAC installation companies and plumbers, divided over 6 major European markets.

THE RESEARCH TOPICS

Fixed part: Economic developments of the installation companies in Europe (order book and turnover development)

Quarterly theme topics in 2023: Q1: Sustainability Q2: Services in the installation market

- Q3: Purchase channels
- Q4: Training needs

COUNTRY SCOPE

Background characteristics of the interviewed respondents can be found in the <u>appendix</u>



THE TIMELINE



PROJECT TEAM



Ralitsa Ruseva Consultant Installation Market

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sinkovic@usp-mc.nl

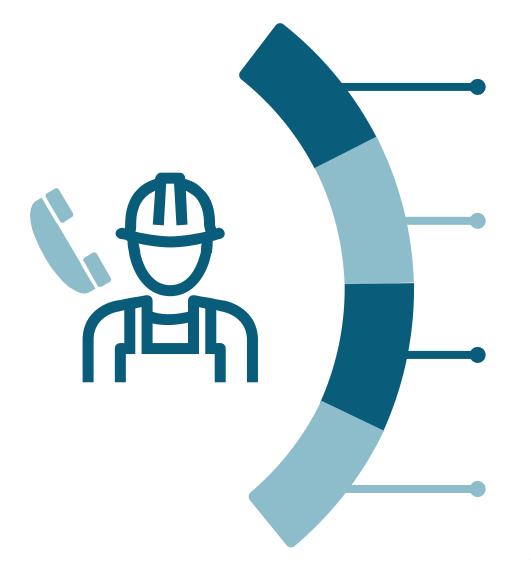


Dirk Hoogenboom Research consultant

+31 652098924 hoogenboom@usp-mc.nl



About target group & methodology



Surveying HVAC installation companies...

Interviewed companies need to provide HVAC installation services, but they may also do other activities in addition (Electrical installation etc.). Most interviews are conducted with owners/ directors or purchasers of these companies.

... selected from a country-representative database

USP possesses an international database of HVAC installation companies, which is constantly updated. Respondents are thus not part of a fixed panel; the sample varies from wave to wave.

... through phone interviews, by native-speaking agents

Phone surveys are the best approach for obtaining a sufficient number of interviews, in order to provide insights which can be relied on. These phone interviews are conducted by fixed fieldwork partners, located in the respective countries.

... weighting the results based on company size groups

Country results are weighted so that all three company size groups* have an equal influence on the total. As typically most interviews are conducted with small companies, we believe it is important to correct in order for large companies to have an equal impact on the 'total' results. This way the results are not heavily influenced by many smaller companies.

* Group 1: 1-4 FTE; Group 2: 5-14 FTE; Group 3: 15+ FTE

About the Q2 theme topic



• Surveying the Services in the installation sector...

This quarter we investigated the topic of services by asking installers which services they offer their customers in addition to the usual installation work (e.g., advice, remote monitoring, and troubleshooting, etc.), and which services installers would like to receive from manufacturers.

...helps to understand the needs of installers in their work

To provide the necessary insights, we covered the following topics:

- · Services offered by installers
- · Services installers would like to receive from manufacturers:
 - Commercial
 - Engineering
 - Products & installations
 - Repair & maintenance



Key takeaways

Index

Key takeaways

Business Development

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Nulla consequat massa quis enim. Donec pede justo, fringilla vel, aliquet nec, vulputate eget, arcu. In enim justo, rhoncus ut, imperdiet a, venenatis vitae, justo. Nullam dictum felis Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa.

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Turnover balance of installers Q2 2023 and Q3 2023

Balance of companies that **see/expect** an increase minus decrease in turnover in **Q2 2023/Q3 2023** in comparison to the turnover for **Q2 2022/Q3 2023**



Key takeaways

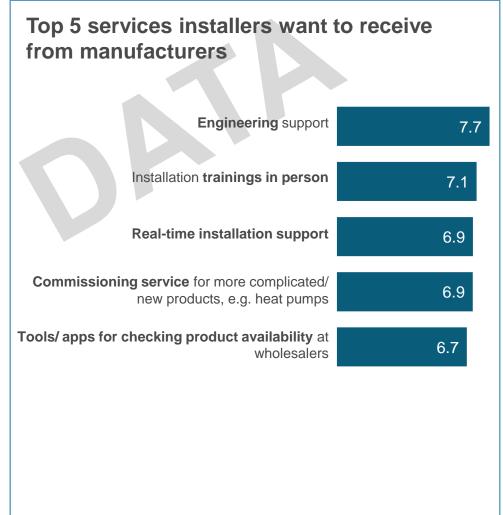
Theme: Services in the installation sector Lorem ipsum dolor sit amet, consectetuer adipiscing elit.

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Nulla consequat massa quis enim. Donec pede justo, fringilla vel, aliquet nec, vulputate eget, arcu. In enim justo, rhoncus ut, imperdiet a, venenatis vitae, justo. Nullam dictum felis Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa.

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Profile of the Mechanical installer

Index



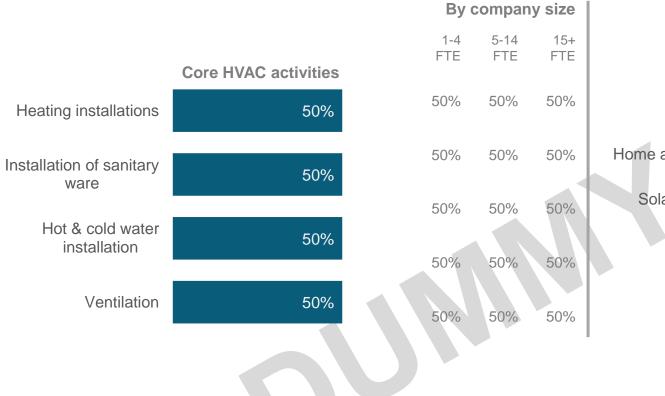


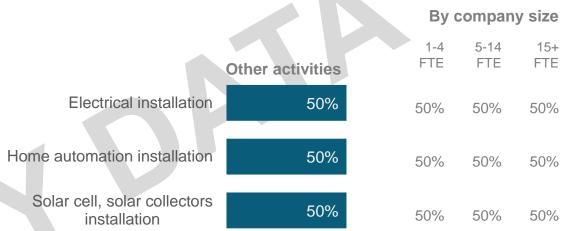
Core HVAC activities Which of the following installation activities does your company perform?

| | UK | Germany | France | Poland | Belgium | Netherlands |
|-------------------------------|-----|---------|--------|--------|---------|-------------|
| Sample size | 100 | 125 | 125 | 125 | 100 | 100 |
| Heating installations | 50% | 50% | 50% | 50% | 50% | 50% |
| Hot & cold water installation | 50% | 50% | 50% | 50% | 50% | 50% |
| Installation of sanitary ware | 50% | 50% | 50% | 50% | 50% | 50% |
| Heat pumps | 50% | 50% | 50% | 50% | 50% | 50% |
| Ventilation | 50% | 50% | 50% | 50% | 50% | 50% |
| Air conditioning and cooling | 50% | 50% | 50% | 50% | 50% | 50% |
| | | | | | | |

Other installation activities

| | UK | Germany | France | Poland | Belgium I | Netherlands |
|-------------------------------|-----|---------|--------|--------|-----------|-------------|
| Sample size | 100 | 125 | 125 | 125 | 100 | 100 |
| Solar cells, solar collectors | 50% | 50% | 50% | 50% | 50% | 50% |
| Electrical installation | 50% | 50% | 50% | 50% | 50% | 50% |
| Home automation installation | 50% | 50% | 50% | 50% | 50% | 50% |







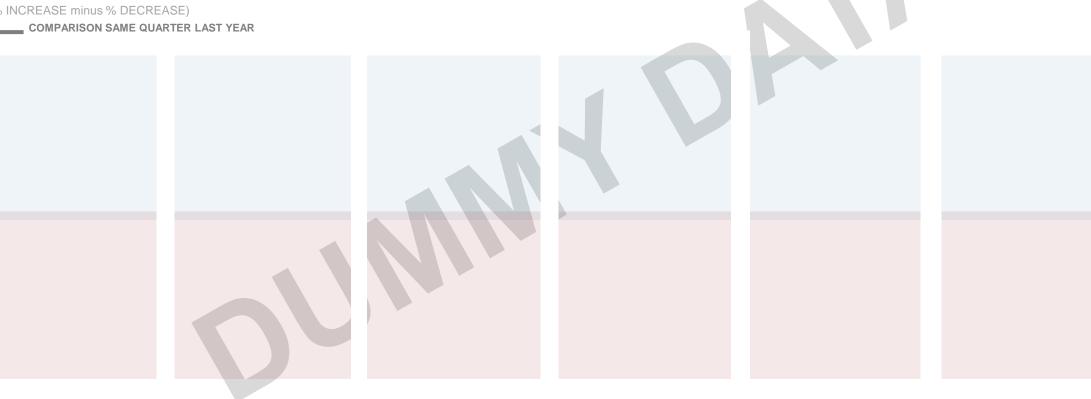
Index Business development

USP

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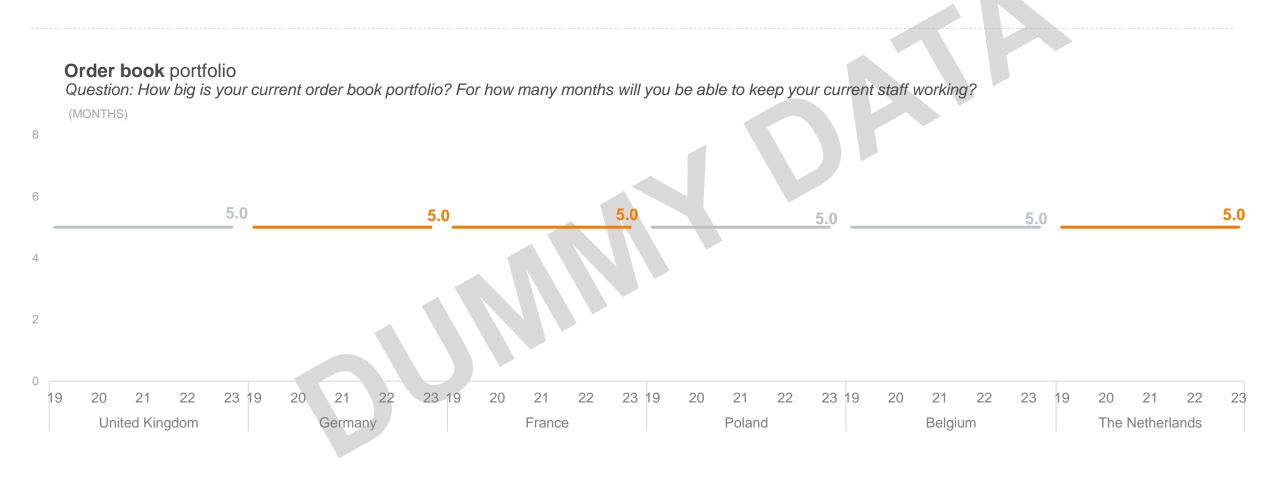
Turnover outlook last quarters and expectations for Q2 2023

TURNOVER BALANCE (% INCREASE minus % DECREASE)









USP

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Turnover outlook

If you compare your turnover of Q2-23 to Q2-22, how did your turnover develop? What are your expectations for the development in Q3-23?

TURNOVER BALANCE (% INCREASE minus % DECREASE)
COMPARISON SAME QUARTER LAST YEAR

Order book portfolio

How big is your current order book portfolio?

ORDER BOOK (MONTHS) EU | THE UNITED KINGDOM

Quarter

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About European Mechanical Installation Monito

Key takeaways

Profile of the Mechanical installer

Business development

Theme topic – Services in the installation market

Cross-country summary

United Kingdor

Germany

rance

Poland

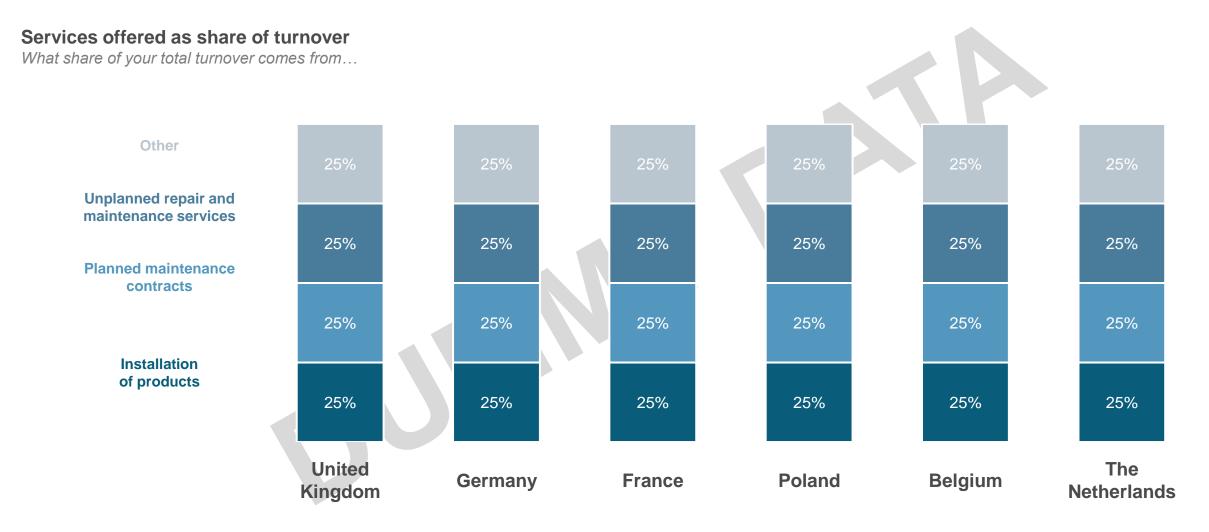
Belgium

The Netherlands

Appendi

Index

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USP

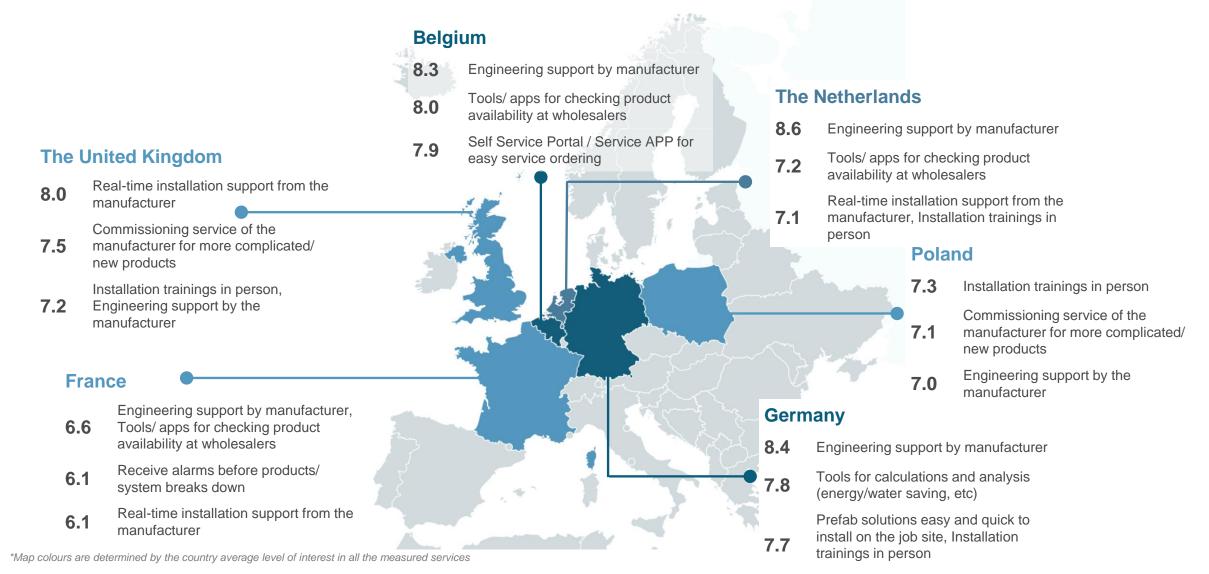
European installers offer a variety of services to their customers.

| | es offered to clients allers offering the services) | United Kingdom | Germany | France | Poland | Belgium | The Netherlands |
|---------------------------|--|-------------------|------------------------|------------------------|-----------------|------------------------|--------------------|
| | | 2023 [vs. 2021] | 2023 [vs. 2021] | 2023 [vs. 2021] | 2023 [vs. 2021] | 2023 [vs. 2021] | 2023 [vs. 2021] |
| | | | | | | | |
| a o | Design and engineering of systems | 25% 🔺 | 25% 🔻 | 25% ▼ | 25% | 25% | 25% 🔺 |
| Advice services | Advice on building automation/ smart buildings | 25% 🔺 | 25% 🔻 | 25% 🔻 | 25% • | 25% 🔺 | 25% 🔺 |
| Ň | Advice on energy and cost saving | 25% | 25% 🔻 | 25% 🔻 | 25% • | 25% 🔺 | 25% 🔺 |
| | | 25% | 25% 🔻 | 25% 🔻 | 25% • | 25% 🔺 | 25% 🔺 |
| e - | Planned maintenance services/ contracts | 25% | 25% 🔻 | 25% 🔻 | 25% • | 25% | 25% 🔺 |
| Maintenance and repair | Advice on maintenance of system | 25% 🔺 | 25% 🔻 | 25% 🔻 | 25% • | 25% 🔺 | 25% 🔺 |
| ainte ind r | Unplanned repair and maintenance | 25% 🔺 | 25% 🔻 | 25% 🔻 | 25% • | 25% 🔺 | 25% 🔺 |
| Ϋ́α | Remote monitoring/ troubleshooting | 25% 🔺 | 25% 🔻 | 25% 🔻 | 25% • | 25% 🔺 | 25% 🔺 |
| | | 25% | 25% 🔻 | 25% 🔻 | 25% • | 25% | 25% 🔺 |
| ss ct | Services during the warranty period | 25% | 25% 🔻 | 25% ▼ | 25% • | 25% | 25% 🔺 |
| Product services | Inspections and safety checks | 25% | 25% 🔻 | 25% ▼ | 25% • | 25% 🔺 | 25% 🔺 |
| Pr se | Offering products for client lease | 25% | 25% 🔻 | 25% 🔻 | 25% • | 25% 🔺 | 25% 🔺 |



Installers are most interested in these services offered by manufacturers:

Interest is measured on a scale of 1 to 10, where 10 is the highest interest.



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Interest in services offered by manufacturers

| Interest is measured on a | scale of 1 to 10. | United Kingdom | Germany | France | Poland | Belgium | The Netherlands |
|---------------------------------|--|--------------------------|--------------------------|---------------------------------|--------------------------|--------------------------|--------------------------|
| Speed and ease Onsite | Engineering support by the manufacturer Real-time installation support by manufacturer Commissioning service for more complicated/ new products, Digital tools for easier commissioning /installation of products | 7.0 7.0 7.0 7.0 | 7.0 7.0 7.0 7.0 | 7.0 7.0 7.0 7.0 7.0 | 7.0 7.0 7.0 7.0 | 7.0 7.0 7.0 7.0 | 7.0 7.0 7.0 7.0 |
| | 24 hours maintenance and support service Prefab solutions | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 |
| | Installation trainings in person | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |
| Speed and ease | Tools/ apps for checking product availability at wholesalers Digital tools/ apps for remote product/ system troubleshooting Receive alarms <i>after</i> products/ system breaks down | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 |
| Offsite | Self Service Portal / Service APP for easy service ordering Tools for easy and quick preparation of the offers for clients | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 |
| | Videos/ tutorials for installation trainings Digital tools for remote product/system controlling/monitoring | 7.0 7.0 | 7.0 7.0 7.0 | 7.0 7.0 | 7.0 7.0 7.0 | 7.0 7.0 7.0 | 7.0 7.0 |
| | Connected products for remote monitoring /servicing | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 | 7.0 7.0 |



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Interest in services offered by manufacturers

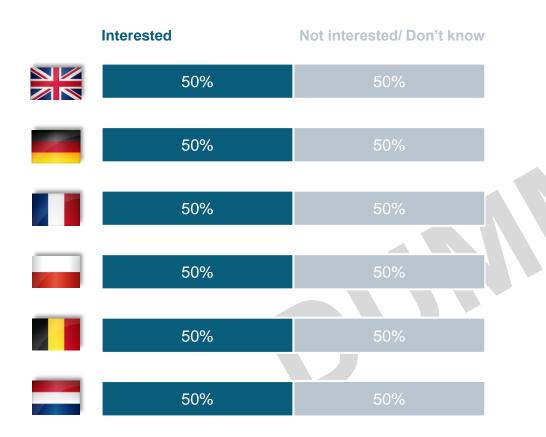
Interest is measured on a scale of 1 to 10.

| | | United Kingdom | Germany | France | Poland | Belgium | The Netherlands |
|--------------|--|-------------------|---------|--------|--------|---------|--------------------|
| | | | | | | | |
| | Tools for calculations and analysis | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |
| Failure cost | Receive alarms before products/ system breaks down | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |
| and quality | Tools for dimensioning/ making product choice | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |
| | BIM Support | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |
| | | | | | | | |
| | Getting assignments for installation only | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |
| | Receiving sales leads | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |
| | Give maintenance jobs to manufacturers if fully booked | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |
| Business | Tools that help with online marketing activities | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |
| | Offer to subcontract a part of the installation | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |
| | Offering leasing of tools | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |
| | Offering products clients can lease instead of buy | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |

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Interest in personal contact with the manufacturers

Are you interested in having the possibility of personal contact with the manufacturers via a hotline?



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About European Mechanical Installation Monito

Key takeaways

Profile of the Mechanical installer

Business development

Theme topic – Services in the installation market

Cross-country summary

United Kingdom

Germany France Poland Belgium The Netherlands

Index

Appendi



Services offered as share of turnover

What share of your total turnover comes from...



By company size

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Additional services offered by installers

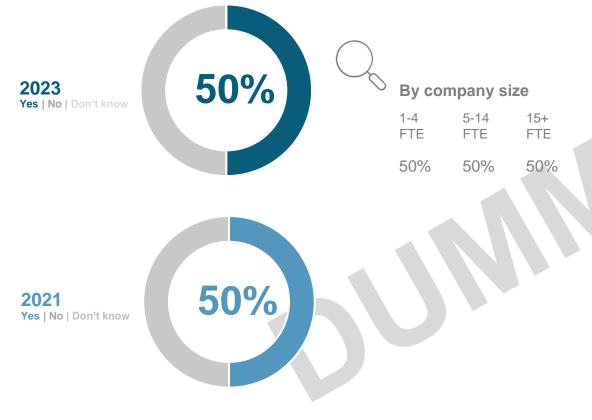
In addition to installation activities, which of the following services does your company offer to your clients?

| | | | Бу | compar | iy size |
|---|---------------------|-------------|------------|-------------|------------|
| | Additional services | 2023 2021 | 1-4 FTE | 5-14 FTE | 15+ FTE |
| Advice on maintenance of the installation system | 50% 50% | | 50% | 50% | 50% |
| Ad hoc/ not planned repair and maintenance services | 50% 50% | | 50% | 50% | 50% |
| Inspections and safety checks | 50% 50% | | 50% | 50% | 50% |
| Planned maintenance services or Maintenance contracts | 50% 50% | | 50% | 50% | 50% |
| Advice on energy and cost saving | 50% 50% | | 50% | 50% | 50% |
| Design and engineering of installation systems | 50% 50% | | 50% | 50% | 50% |
| Advice on building automation and smart buildings | <u> </u> | | 50% | 50% | 50% |
| Remote monitoring and trouble shooting | <u> </u> | | 50% | 50% | 50% |
| Offering products your client can lease, instead of buy Base: n=100, all installers | 50% 50% | | 50% | 50% | 50% |
| | | | | | |



Services during the warranty period

Do you perform repair and maintenance services during the warranty period?



Warranty services for specific products – Top 5

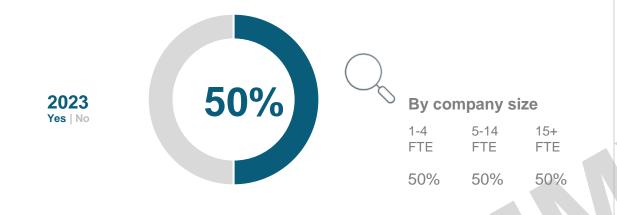
For which products do you perform repair and maintenance services during the warranty period?

| | | Ву с | ompany | y size |
|--|-------------|------------|-------------|------------|
| | 2023 2021 | 1-4 FTE | 5-14 FTE | 15+ FTE |
| Boilers | 50% 50% | 50% | 50% | 50% |
| Heat pumps | <u> </u> | 50% | 50% | 50% |
| Air conditioning | 50% 50% | 50% | 50% | 50% |
| Water pumps for booster/ drainage | 50% 50% | 50% | 50% | 50% |
| Water pumps for hot water and heating - circulators | 50% 50% | 50% | 50% | 50% |



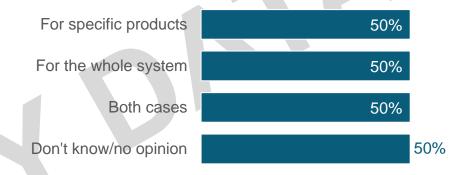
Share of installers with planned maintenance contracts

% companies with planned maintenance contracts



Maintenance services for specific products of whole system

Are the maintenance/ service contracts you offer for a specific product or for the whole system?



Base: n=76, if installers offer planned maintenance contracts

Maintenance services for specific products

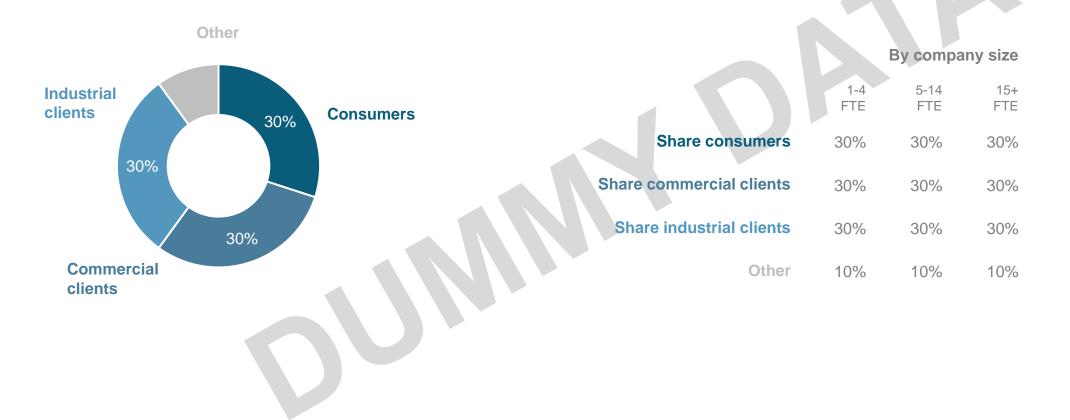
For what specific products do you offer planned maintenance services/ Maintenance contracts/ service contracts?

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Customers served by planned maintenance contracts

What share of your planned maintenance contracts are for consumers, what share is for commercial, and what share for industrial clients?



Services from manufacturers

How interesting are the following services to receive from manufacturers of installation products on a scale of 1 to 10, where 10 is the most interesting?

| | Commercial process | 2023 2021 | |
|--|--------------------|-------------|-------|
| Tools for easy and quick preparation of the offers for your clients | | 7.0 7.0 | - 0.5 |
| Receiving sales leads, i.e. possible clients | | 7.0 7.0 | - 0.5 |
| Tools/ apps for checking product availability at wholesalers | | 7.0 7.0 | - 0.5 |
| Getting assignments for installation only | | 7.0 7.0 | - 0.5 |
| Self Service Portal / Service APP for easy service ordering | | 7.0 7.0 | - 0.5 |
| Tools that help you with online marketing activities (website, search engine optimization, social media) | | 7.0 7.0 | - 0.5 |



Services from manufacturers

How interesting are the following services to receive from manufacturers of installation products on a scale of 1 to 10, where 10 is the most interesting?

| Engineering (average) | 2023 2021 | |
|--------------------------|-----------------------|--|
| rer | 7.0 7.0 | - 0.5 |
| ter | 7.0 7.0 | - 0.5 |
| ort | 7.0 7.0 | - 0. |
| he | 7.0 | - 0.5 |
| | (average) rer ter ort | (average) rer 7.0 ter 7.0 ter 7.0 ort 7.0 not 7.0 not 7.0 not 7.0 not 7.0 not 7.0 not 7.0 not 7.0 not 7.0 not 7.0 |

0V¹

Services from manufacturers

How interesting are the following services to receive from manufacturers of installation products on a scale of 1 to 10, where 10 is the most interesting?

| | Products and installation process (average) | 2023 2021 | |
|--|---|-------------|------|
| Real-time installation support from the manufacturer | | 7.0 7.0 | +0.5 |
| Commissioning service of the manufacturer for more complicated/ new products, e.g. heat pumps | | 7.0 | |
| Installation trainings in person | | 7.0 | |
| Digital tools for easier commissioning and installation of products | 0.0 | 7.0 | |
| Videos/ tutorials for installation trainings | 0.0 | 7.0 | |
| Connected products that can be monitored and serviced from a distance | | 7.0 7.0 | +0.5 |
| Prefab solutions easy and quick to install on the job site | | 7.0 7.0 | +0.5 |
| Offer to subcontract a part of the installation | | 7.0 7.0 | +0.5 |
| Offering products your clients can lease instead of buy | | 7.0 7.0 | +0.5 |
| Offering leasing of tools | | 7.0 | +0.5 |

Base: n=100, all installers



Services from manufacturers

How interesting are the following services to receive from manufacturers of installation products on a scale of 1 to 10, where 10 is the most interesting?

| | Repair and maintenance (average) | 2023 2021 | |
|--|-------------------------------------|-------------|-----|
| Digital tools/ apps for remote product/ system troubleshooting | | 7.0 7.0 | + 0 |
| 24 hours maintenance and support service | | 7.0 7.0 | + 0 |
| Receive alarms before products/ system breaks down | | 7.0 7.0 | + 0 |
| Receive alarms after products/ system breaks down | | 7.0 7.0 | + 0 |
| Digital tools/ apps for remote controlling and monitoring of the product/ system | | 7.0 7.0 | + 0 |
| Give maintenance jobs to manufacturers if I am fully booked | | 7.0 | + 0 |



Services from tool supplier

Which service(s) do you expect from your tool supplier?

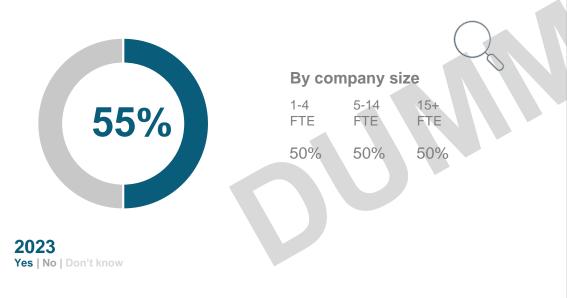
| | | | By compa | company size | |
|--|-----|------------|-------------|--------------|--|
| | | 1-4 FTE | 5-14 FTE | 15+ FTE | |
| Replacement tool when tool is serviced/ repaired | 50% | 50% | 50% | 50% | |
| Good quality repair service | 50% | 50% | 50% | 50% | |
| Warranty and warranty information | 50% | 50% | 50% | 50% | |
| Calibration services | 50% | 50% | 50% | 50% | |
| Customer service | 50% | 50% | 50% | 50% | |
| Service/ repair of tool within 24 hours | 50% | 50% | 50% | 50% | |
| Stock availability | 50% | 50% | 50% | 50% | |
| Option to have extended warranty | 50% | 50% | 50% | 50% | |
| Tutorials/ training in-person about tools | 50% | 50% | 50% | 50% | |
| Good (quick) delivery | 50% | 50% | 50% | 50% | |
| Information on updates and new tools | 50% | 50% | 50% | 50% | |
| •Online tutorials | 50% | 50% | 50% | 50% | |
| Reasonable prices | 50% | 50% | 50% | 50% | |
| Other | 50% | 50% | 50% | 50% | |
| Don't know/no opinion | 50% | 50% | 50% | 50% | |



Interest in personal contact with the manufacturers

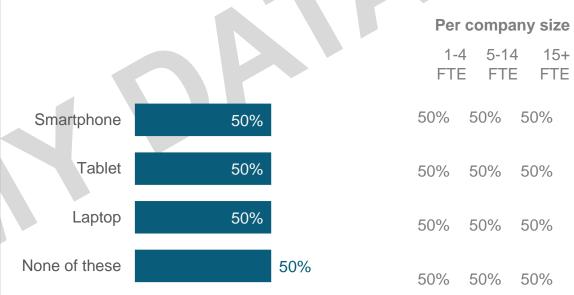
Are you interested in having the possibility for personal contact with the manufacturers via a hotline?

50% of UK installers are interested in contacting manufacturers via a hotline



Usage of electonic communication devices

Do your employees have laptop, tablet or smartphone at the installation site?



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Index Appendix

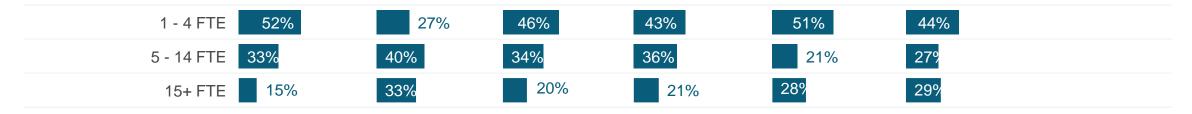
Respondents' background characteristics

Job title of the interviewed respondents and the company size

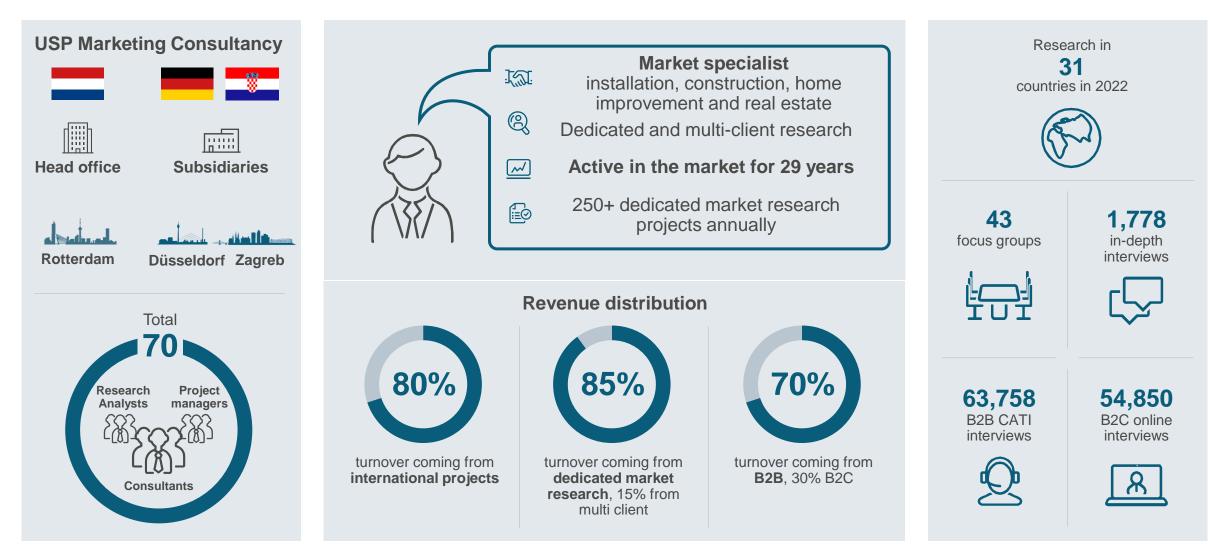
Q: What is your position within the company?

Q: Yourself included, how many fulltime employees does your company have in total, in all branches?

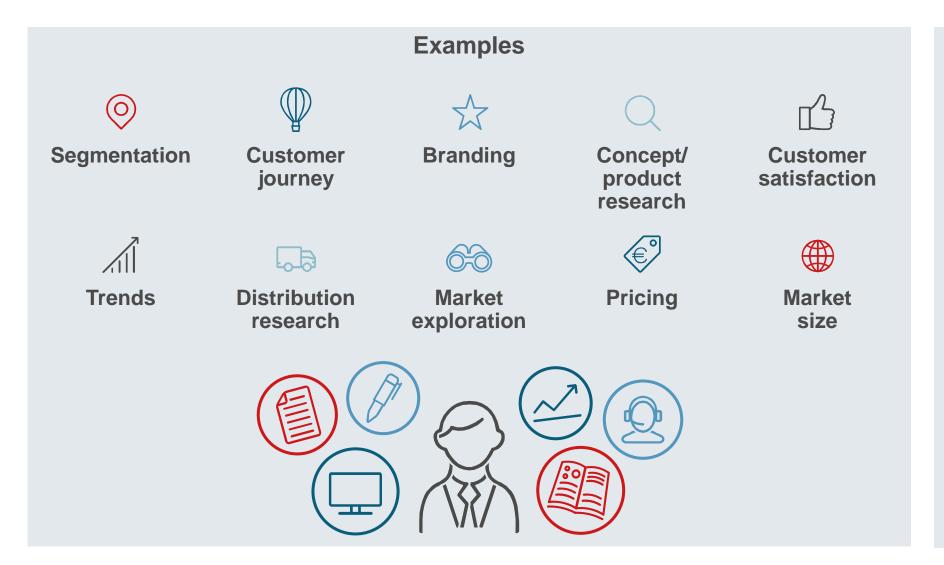
| | UK | Germany | France | Poland | Belgium | Netherlands |
|---------------------------|-----|---------|--------|--------|---------|-------------|
| Owner / Director/ Manager | 92% | 30% | 58% | 94% | 68% | 74% |
| Plumber/ installer | | 39% | | 0% | 3% | 1% |
| Calculator | | | 26% | 2% | 9% | 2% |
| Project manager | 1% | 18% | 6% | 1% | 7% | 4% |
| Engineer/designer | | 3% | 6% | 2% | 3% | 3% |
| Buyer/purchaser | | 6% | 2% | 2% | 3% | 1% |
| Senior buyer/purchaser | | 2% | 2% | | 1% | |
| Other | 7% | | | | 6% | 15% |
| | | | | | | |



About USP



Single client research



Dedicated market research

- Tailor made
- Driven by your information needs
- Advice & consultancy based on facts and over 25 years of experience in the industry
- Worldwide coverage
- B2B, B2C, qualitative and quantitive research or a combination of both
- Within our market specialism, all types of researches can be conducted
- Targeting the right audience, with the right questions at the right time.

multi-client research

| | European Architectural Barometer | European Contractor Monitor | European Mechanical Installation Monitor | European Electrical Installation Monitor | European Painter Insight Monitor | European Home Improvement Monitor | European Handyman Monitor |
|-----------------------|---|---|---|--|--|---|---|
| Target group | Architects | Building contractors | HVAC installers | Electrical installers | Professional painters | Consumers | Handyman |
| Methodology | Ŷ | Q | Q | Ŷ | Q | | Q |
| Annual sample size | 3,400 interviews | 2,050 interviews | 2,600 interviews | 3,000 interviews | 2,300 interviews | 26,400 interviews | 3,400 interviews |
| Country scope | Germany United Kingdom France Netherlands Belgium Poland Spain Italy | Germany United Kingdom France Netherlands Belgium Poland Spain Italy | Germany United Kingdom France Netherlands Belgium Poland | Germany United Kingdom France Netherlands Belgium Poland Spain | Germany United Kingdom France Netherlands Belgium Poland Spain Italy Denmark Sweden | Germany United Kingdom France Netherlands Belgium Poland Spain Italy Denmark Sweden Austria | Germany United Kingdom France Netherlands Belgium Poland Spain Italy |
| Way of reporting | Quarterly | Bi-annually | Quarterly | Quarterly | Annually | Quarterly | Annually |
| 2023 Theme topics | Q1: Media orientation Q2: BIM Q3: Prefab Q4: Sustainability | H1: Purchase channels H2: Sustainability | Q1: Sustainability Q2: Services Q3: Purchase channels Q4: Training needs | Q1: Media orientation Q2: Training needs Q3: BIM Q4: Purchase channels | Trend tracking Brand funnels Purchase channels | Q1: Orientation; sustainability Q2: Purchase Channels; online performance of DIY stores Q3: Branding; private labels Q4: DIY vs DIFM; plans for 2024 | Segmentation Orientation and media usage |

Country coverage



Other countries which have been researched in past 2 years

Selection of customers



USP Marketing Consultancy

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