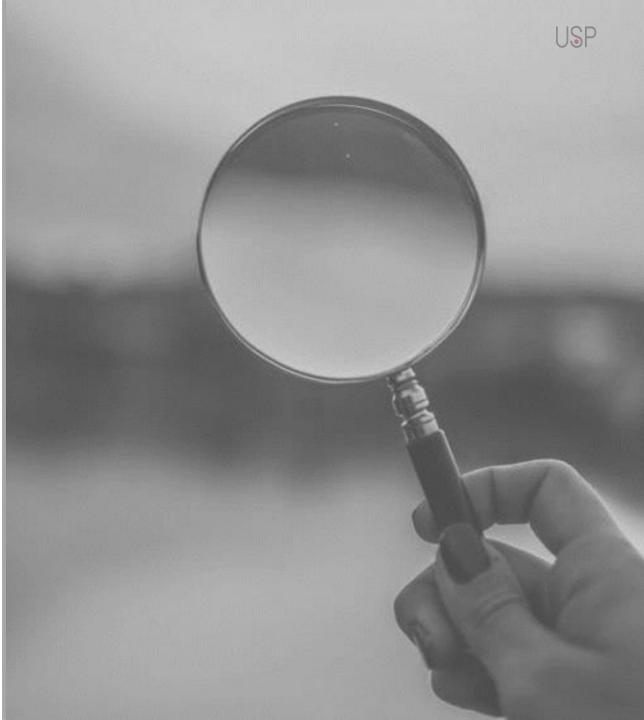
## Service

#### European mechanical installation monitor Q2 2023 Services in the installation market August 2023

This Contrachereinafter ref as "SUPPLIER."





#### Index

#### About European Mechanical Installation Monitor

Key takeaways

Profile of the Mechanical installer

Business development

Theme topic – Services in the installation market

Cross-country summary

United Kingdor

Germany
France
Poland
Belgium
The Netherlands

Appendix

#### About European Mechanical Installation Monitor

#### THE GOAL

To check and track the behaviour and trends in the European Mechanical installation market. This is done 4 times per year, by means of around 650 phone interviews (per quarter) with registered HVAC installation companies and plumbers, divided over 6 major European markets.

#### THE RESEARCH TOPICS

**Fixed part**: Economic developments of the installation companies in Europe (order book and turnover development)

Quarterly theme topics in 2023: Q1: Sustainability Q2: Services in the installation market

- Q3: Purchase channels
- Q4: Training needs

#### **COUNTRY SCOPE**

Background characteristics of the interviewed respondents can be found in the <u>appendix</u>



#### THE TIMELINE



#### **PROJECT TEAM**



Ralitsa Ruseva Consultant Installation Market

+31 683211709 ruseva@usp-mc.nl Matija Sinković Senior Research Analyst

sinkovic@usp-mc.nl

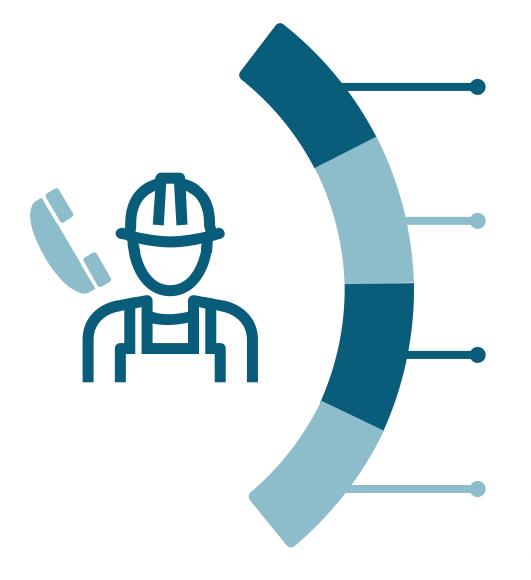


Dirk Hoogenboom Research consultant

+31 652098924 hoogenboom@usp-mc.nl



#### About target group & methodology



#### Surveying HVAC installation companies...

Interviewed companies need to provide HVAC installation services, but they may also do other activities in addition (Electrical installation etc.). Most interviews are conducted with owners/ directors or purchasers of these companies.

#### ... selected from a country-representative database

USP possesses an international database of HVAC installation companies, which is constantly updated. Respondents are thus not part of a fixed panel; the sample varies from wave to wave.

#### ... through phone interviews, by native-speaking agents

Phone surveys are the best approach for obtaining a sufficient number of interviews, in order to provide insights which can be relied on. These phone interviews are conducted by fixed fieldwork partners, located in the respective countries.

#### ... weighting the results based on company size groups

Country results are weighted so that all three company size groups\* have an equal influence on the total. As typically most interviews are conducted with small companies, we believe it is important to correct in order for large companies to have an equal impact on the 'total' results. This way the results are not heavily influenced by many smaller companies.

\* Group 1: 1-4 FTE; Group 2: 5-14 FTE; Group 3: 15+ FTE

#### About the Q2 theme topic



#### • Surveying the Services in the installation sector...

This quarter we investigated the topic of services by asking installers which services they offer their customers in addition to the usual installation work (e.g., advice, remote monitoring, and troubleshooting, etc.), and which services installers would like to receive from manufacturers.

#### ...helps to understand the needs of installers in their work

To provide the necessary insights, we covered the following topics:

- · Services offered by installers
- · Services installers would like to receive from manufacturers:
  - Commercial
  - Engineering
  - Products & installations
  - Repair & maintenance



# Key takeaways

Index

#### Key takeaways

#### **Business Development**

#### Lorem ipsum dolor sit amet, consectetuer adipiscing elit.

Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa. Cum sociis natoque penatibus et magnis dis parturient montes, nascetur ridiculus mus. Donec quam felis, ultricies nec, pellentesque eu, pretium quis, sem.

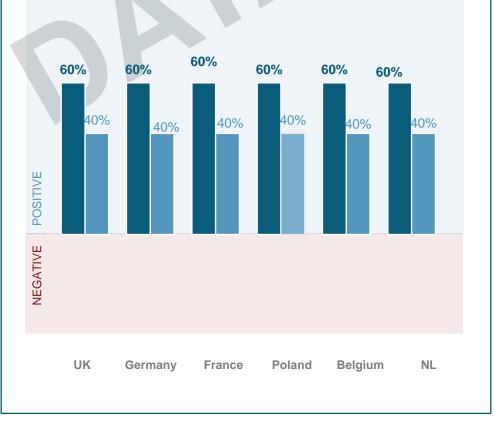
Nulla consequat massa quis enim. Donec pede justo, fringilla vel, aliquet nec, vulputate eget, arcu. In enim justo, rhoncus ut, imperdiet a, venenatis vitae, justo. Nullam dictum felis Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa.

Cum sociis natoque penatibus et magnis dis parturient montes, nascetur ridiculus mus. Donec quam felis, ultricies nec, pellentesque eu, pretium quis, sem. Nulla consequat massa quis enim. Donec pede justo, fringilla vel, aliquet nec, vulputate eget, arcu. In enim justo, rhoncus ut, imperdiet a, venenatis vitae, justo. Nullam dictum felis Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa.

Cum sociis natoque penatibus et magnis dis parturient montes, nascetur ridiculus mus. Donec quam felis, ultricies nec, pellentesque eu, pretium quis, sem. Nulla consequat massa quis enim. Donec pede justo, fringilla vel, aliquet nec, vulputate eget, arcu. In enim justo, rhoncus ut, imperdiet a, venenatis vitae, justo. Nullam dictum felis

#### Turnover balance of installers Q2 2023 and Q3 2023

Balance of companies that **see/expect** an increase minus decrease in turnover in **Q2 2023/Q3 2023** in comparison to the turnover for **Q2 2022/Q3 2023** 



#### Key takeaways

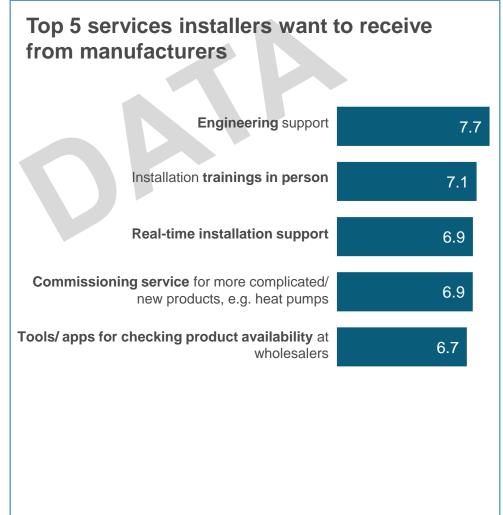
#### Theme: Services in the installation sector Lorem ipsum dolor sit amet, consectetuer adipiscing elit.

Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa. Cum sociis natoque penatibus et magnis dis parturient montes, nascetur ridiculus mus. Donec quam felis, ultricies nec, pellentesque eu, pretium quis, sem.

Nulla consequat massa quis enim. Donec pede justo, fringilla vel, aliquet nec, vulputate eget, arcu. In enim justo, rhoncus ut, imperdiet a, venenatis vitae, justo. Nullam dictum felis Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa.

Cum sociis natoque penatibus et magnis dis parturient montes, nascetur ridiculus mus. Donec quam felis, ultricies nec, pellentesque eu, pretium quis, sem. Nulla consequat massa quis enim. Donec pede justo, fringilla vel, aliquet nec, vulputate eget, arcu. In enim justo, rhoncus ut, imperdiet a, venenatis vitae, justo. Nullam dictum felis Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa.

Cum sociis natoque penatibus et magnis dis parturient montes, nascetur ridiculus mus. Donec quam felis, ultricies nec, pellentesque eu, pretium quis, sem. Nulla consequat massa quis enim. Donec pede justo, fringilla vel, aliquet nec, vulputate eget, arcu. In enim justo, rhoncus ut, imperdiet a, venenatis vitae, justo. Nullam dictum felis





# Profile of the Mechanical installer

Index



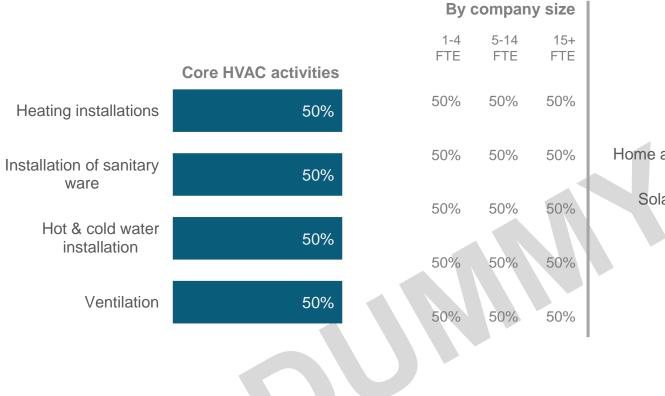


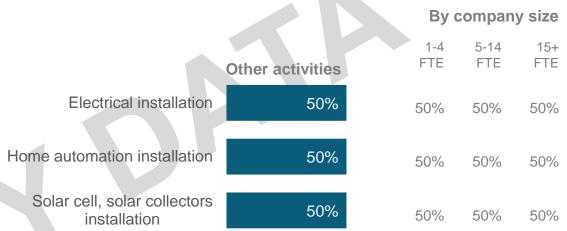
**Core HVAC activities** Which of the following installation activities does your company perform?

	UK	Germany	France	Poland	Belgium	Netherlands
Sample size	100	125	125	125	100	100
Heating installations	50%	50%	50%	50%	50%	50%
Hot & cold water installation	50%	50%	50%	50%	50%	50%
Installation of sanitary ware	50%	50%	50%	50%	50%	50%
Heat pumps	50%	50%	50%	50%	50%	50%
Ventilation	50%	50%	50%	50%	50%	50%
Air conditioning and cooling	50%	50%	50%	50%	50%	50%

#### Other installation activities

	UK	Germany	France	Poland	Belgium I	Netherlands
Sample size	100	125	125	125	100	100
Solar cells, solar collectors	50%	50%	50%	50%	50%	50%
Electrical installation	50%	50%	50%	50%	50%	50%
Home automation installation	50%	50%	50%	50%	50%	50%







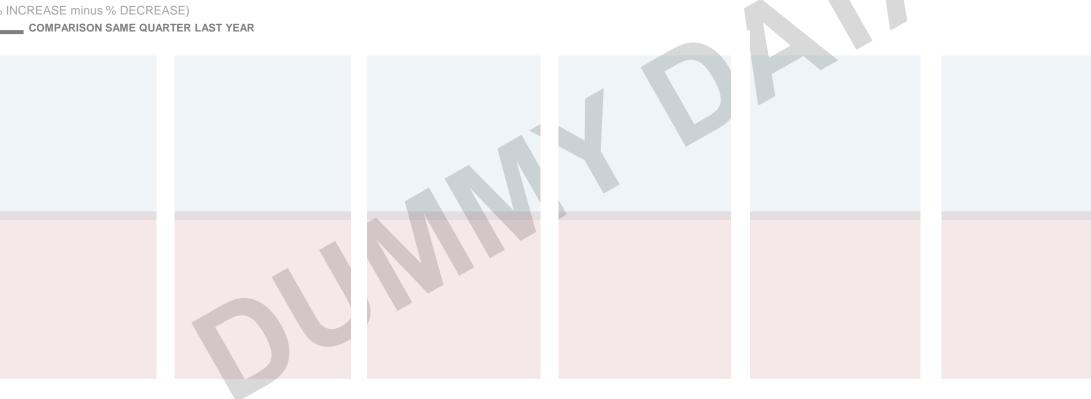
# Index Business development

#### USP

### Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa

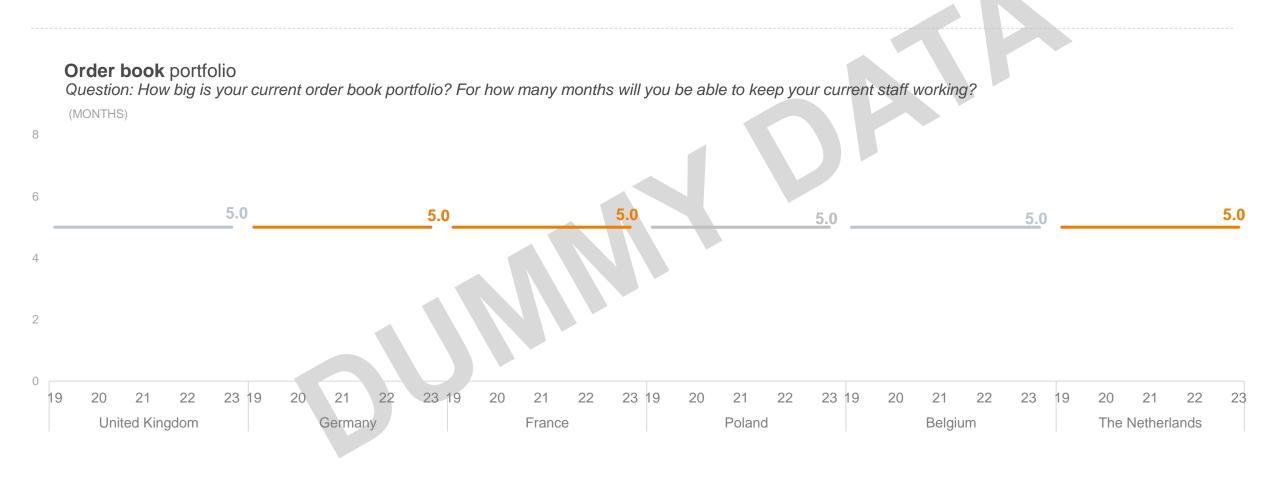
**Turnover outlook last quarters and expectations for Q2 2023** 

TURNOVER BALANCE (% INCREASE minus % DECREASE)









USP

Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa

#### **Turnover outlook**

If you compare your turnover of Q2-23 to Q2-22, how did your turnover develop? What are your expectations for the development in Q3-23?

TURNOVER BALANCE (% INCREASE minus % DECREASE)
COMPARISON SAME QUARTER LAST YEAR

Order book portfolio

How big is your current order book portfolio?

ORDER BOOK (MONTHS) EU | THE UNITED KINGDOM

Quarter

# Servi is made and entered into by and betw red to as the "CUSTOMER", and the b

#### About European Mechanical Installation Monito

Key takeaways

Profile of the Mechanical installer

Business development

Theme topic – Services in the installation market

Cross-country summary

United Kingdor

Germany

rance

Poland

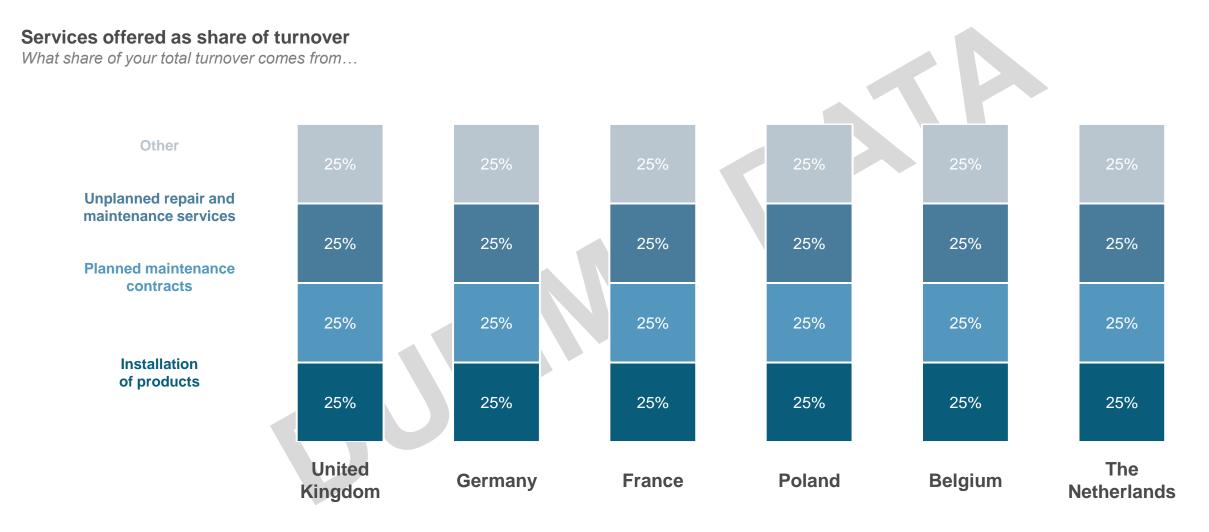
Belgium

The Netherlands

Appendi

#### Index

Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa



#### USP

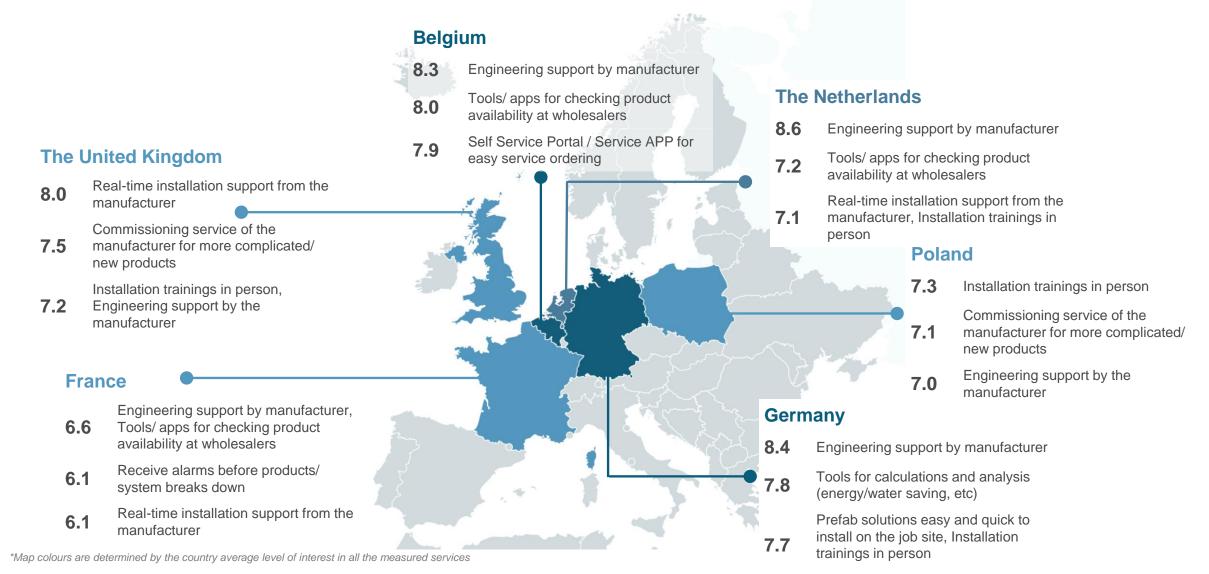
#### European installers offer a variety of services to their customers.

	es offered to clients allers offering the services)	United Kingdom	Germany	France	Poland	Belgium	The Netherlands
		2023 [vs. 2021]	<b>2023</b> [vs. 2021]	<b>2023</b> [vs. 2021]	2023 [vs. 2021]	<b>2023</b> [vs. 2021]	2023 [vs. 2021]
a o	Design and engineering of systems	25% 🔺	25% 🔻	25% ▼	25%	25%	25% 🔺
Advice services	Advice on building automation/ smart buildings	25% 🔺	25% 🔻	25% 🔻	25% •	25% 🔺	25% 🔺
Ň	Advice on energy and cost saving	25%	25% 🔻	25% 🔻	25% •	25% 🔺	25% 🔺
		25%	25% 🔻	25% 🔻	25% •	25% 🔺	25% 🔺
e -	Planned maintenance services/ contracts	25%	25% 🔻	25% 🔻	25% •	25%	25% 🔺
Maintenance and repair	Advice on maintenance of system	25% 🔺	25% 🔻	25% 🔻	25% •	25% 🔺	25% 🔺
ainte ind r	Unplanned repair and maintenance	25% 🔺	25% 🔻	25% 🔻	25% •	25% 🔺	25% 🔺
Ϋ́α	Remote monitoring/ troubleshooting	25% 🔺	25% 🔻	25% 🔻	25% •	25% 🔺	25% 🔺
		25%	25% 🔻	25% 🔻	25% •	25%	25% 🔺
ss ct	Services during the warranty period	25%	25% 🔻	25% ▼	25% •	25%	25% 🔺
Product services	Inspections and safety checks	25%	25% 🔻	25% ▼	25% •	25% 🔺	25% 🔺
Pr se	Offering products for client lease	25%	25% 🔻	25% 🔻	25% •	25% 🔺	25% 🔺



#### Installers are most interested in these services offered by manufacturers:

Interest is measured on a scale of 1 to 10, where 10 is the highest interest.



#### Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa

#### Interest in services offered by manufacturers

Interest is measured on a	scale of 1 to 10.	United Kingdom	Germany	France	Poland	Belgium	The Netherlands
<b>Speed and ease</b> Onsite	Engineering support by the manufacturer Real-time installation support by manufacturer Commissioning service for more complicated/ new products, Digital tools for easier commissioning /installation of products	7.0 7.0 7.0 7.0	7.0 7.0 7.0 7.0	7.0 7.0 7.0 7.0 7.0	7.0 7.0 7.0 7.0	7.0 7.0 7.0 7.0	7.0 7.0 7.0 7.0
	24 hours maintenance and support service Prefab solutions	7.0 7.0	7.0 7.0	7.0 7.0	7.0 7.0	7.0 7.0	7.0 7.0
	Installation trainings in person	7.0	7.0	7.0	7.0	7.0	7.0
Speed and ease	Tools/ apps for checking product availability at wholesalers Digital tools/ apps for remote product/ system troubleshooting Receive alarms <i>after</i> products/ system breaks down	7.0 7.0	7.0 7.0	7.0 7.0	7.0 7.0	7.0 7.0	7.0 7.0
Offsite	Self Service Portal / Service APP for easy service ordering Tools for easy and quick preparation of the offers for clients	7.0 7.0	7.0 7.0	7.0 7.0	7.0 7.0	7.0 7.0	7.0 7.0
	Videos/ tutorials for installation trainings Digital tools for remote product/system controlling/monitoring	7.0 7.0	7.0 7.0 7.0	7.0 7.0	7.0 7.0 7.0	7.0 7.0 7.0	7.0 7.0
	Connected products for remote monitoring /servicing	7.0 7.0	7.0 7.0	7.0 7.0	7.0 7.0	7.0 7.0	7.0 7.0



Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa

Interest in services offered by manufacturers

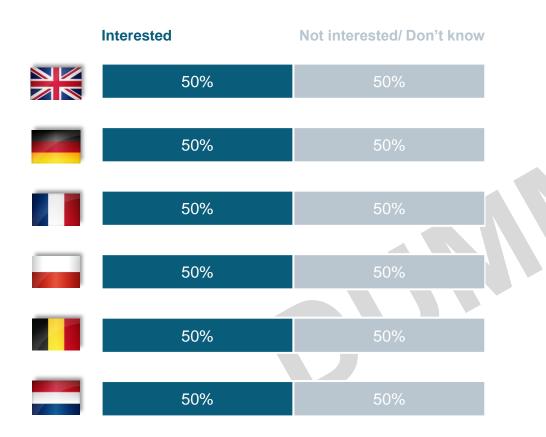
Interest is measured on a scale of 1 to 10.

		United Kingdom	Germany	France	Poland	Belgium	The Netherlands
	Tools for calculations and analysis	7.0	7.0	7.0	7.0	7.0	7.0
Failure cost	Receive alarms before products/ system breaks down	7.0	7.0	7.0	7.0	7.0	7.0
and quality	Tools for dimensioning/ making product choice	7.0	7.0	7.0	7.0	7.0	7.0
	BIM Support	7.0	7.0	7.0	7.0	7.0	7.0
	Getting assignments for installation only	7.0	7.0	7.0	7.0	7.0	7.0
	Receiving sales leads	7.0	7.0	7.0	7.0	7.0	7.0
	Give maintenance jobs to manufacturers if fully booked	7.0	7.0	7.0	7.0	7.0	7.0
Business	Tools that help with online marketing activities	7.0	7.0	7.0	7.0	7.0	7.0
	Offer to subcontract a part of the installation	7.0	7.0	7.0	7.0	7.0	7.0
	Offering leasing of tools	7.0	7.0	7.0	7.0	7.0	7.0
	Offering products clients can lease instead of buy	7.0	7.0	7.0	7.0	7.0	7.0

## Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa

#### Interest in personal contact with the manufacturers

Are you interested in having the possibility of personal contact with the manufacturers via a hotline?



# Servi is made and entered into by and betw red to as the "CUSTOMER", and the b

#### About European Mechanical Installation Monito

Key takeaways

Profile of the Mechanical installer

Business development

Theme topic – Services in the installation market

Cross-country summary

United Kingdom

Germany France Poland Belgium The Netherlands

Index

Appendi



#### Services offered as share of turnover

What share of your total turnover comes from...



By company size

Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor. Aenean massa

#### Additional services offered by installers

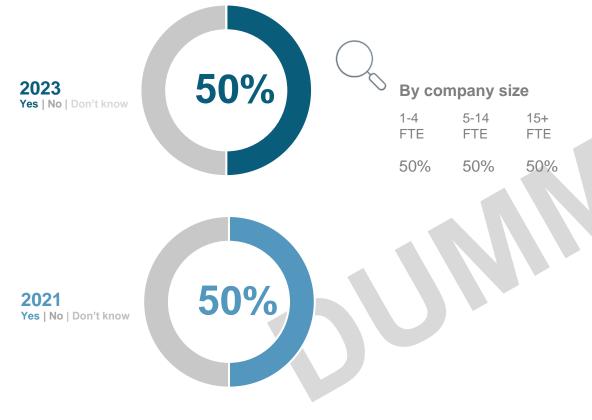
In addition to installation activities, which of the following services does your company offer to your clients?

			Бу	compar	iy size
	Additional services	2023   2021	1-4 FTE	5-14 FTE	15+ FTE
Advice on maintenance of the installation system	50% 50%		50%	50%	50%
Ad hoc/ not planned repair and maintenance services	50% 50%		50%	50%	50%
Inspections and safety checks	50% 50%		50%	50%	50%
Planned maintenance services or Maintenance contracts	50% 50%		50%	50%	50%
Advice on energy and cost saving	50% 50%		50%	50%	50%
Design and engineering of installation systems	50% 50%		50%	50%	50%
Advice on building automation and smart buildings	<u> </u>		50%	50%	50%
Remote monitoring and trouble shooting	<u> </u>		50%	50%	50%
Offering products your client can lease, instead of buy Base: n=100, all installers	50% 50%		50%	50%	50%



#### Services during the warranty period

Do you perform repair and maintenance services during the warranty period?



#### Warranty services for specific products – Top 5

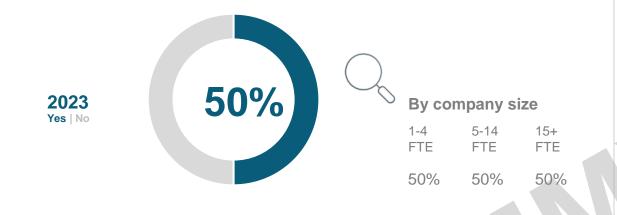
For which products do you perform repair and maintenance services during the warranty period?

		Ву с	ompany	y size
	2023   2021	1-4 FTE	5-14 FTE	15+ FTE
Boilers	50% 50%	50%	50%	50%
Heat pumps	<u> </u>	50%	50%	50%
Air conditioning	50% 50%	50%	50%	50%
Water pumps for booster/ drainage	50% 50%	50%	50%	50%
Water pumps for hot water and heating - circulators	50% 50%	50%	50%	50%



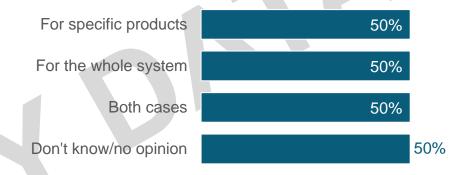
#### Share of installers with planned maintenance contracts

% companies with planned maintenance contracts



#### Maintenance services for specific products of whole system

Are the maintenance/ service contracts you offer for a specific product or for the whole system?



Base: n=76, if installers offer planned maintenance contracts

#### Maintenance services for specific products

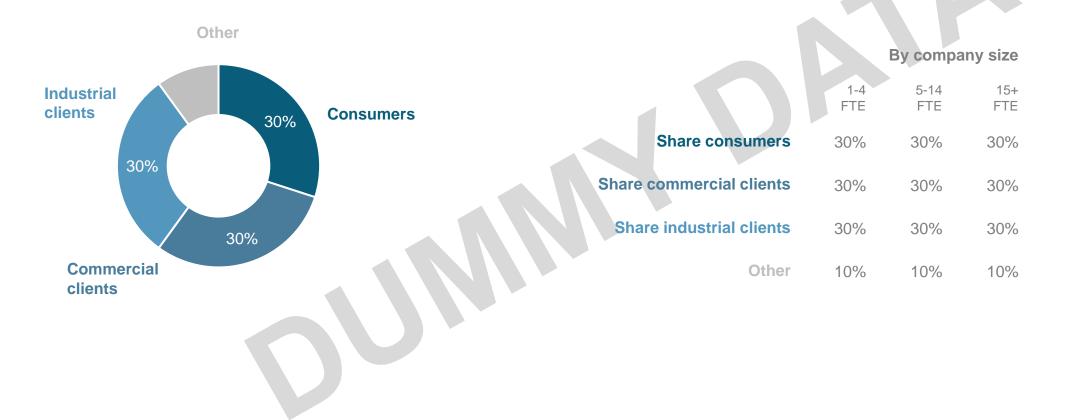
For what specific products do you offer planned maintenance services/ Maintenance contracts/ service contracts?

> Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Aenean commodo ligula eget dolor.



#### **Customers served by planned maintenance contracts**

What share of your planned maintenance contracts are for consumers, what share is for commercial, and what share for industrial clients?



#### **Services from manufacturers**

How interesting are the following services to receive from manufacturers of installation products on a scale of 1 to 10, where 10 is the most interesting?

	Commercial process	2023   2021	
Tools for easy and quick preparation of the offers for your clients		7.0 7.0	- 0.5
Receiving sales leads, i.e. possible clients		7.0 7.0	- 0.5
Tools/ apps for checking product availability at wholesalers		7.0 7.0	- 0.5
Getting assignments for installation only		7.0 7.0	- 0.5
Self Service Portal / Service APP for easy service ordering		7.0 7.0	- 0.5
Tools that help you with online marketing activities (website, search engine optimization, social media)		7.0 7.0	- 0.5



#### Services from manufacturers

How interesting are the following services to receive from manufacturers of installation products on a scale of 1 to 10, where 10 is the most interesting?

Engineering (average)	2023   2021	
rer	7.0 7.0	- 0.5
ter	7.0 7.0	- 0.5
ort	7.0 7.0	- 0.
he	7.0	- 0.5
	(average) rer ter ort	(average) rer 7.0 ter 7.0 ter 7.0 ort 7.0 not 7.0 not 7.0 not 7.0 not 7.0 not 7.0 not 7.0 not 7.0 not 7.0 not 7.0

0V<sup>1</sup>

#### **Services from manufacturers**

How interesting are the following services to receive from manufacturers of installation products on a scale of 1 to 10, where 10 is the most interesting?

	Products and installation process (average)	2023   2021	
Real-time installation support from the manufacturer		7.0 7.0	+0.5
Commissioning service of the manufacturer for more complicated/ new products, e.g. heat pumps		7.0	
Installation trainings in person		7.0	
Digital tools for easier commissioning and installation of products	0.0	7.0	
Videos/ tutorials for installation trainings	0.0	7.0	
Connected products that can be monitored and serviced from a distance		7.0 7.0	+0.5
Prefab solutions easy and quick to install on the job site		7.0 7.0	+0.5
Offer to subcontract a part of the installation		7.0 7.0	+0.5
Offering products your clients can lease instead of buy		7.0 7.0	+0.5
Offering leasing of tools		7.0	+0.5

Base: n=100, all installers



#### **Services from manufacturers**

How interesting are the following services to receive from manufacturers of installation products on a scale of 1 to 10, where 10 is the most interesting?

	Repair and maintenance (average)	2023   2021	
Digital tools/ apps for remote product/ system troubleshooting		7.0 7.0	+ 0
24 hours maintenance and support service		7.0 7.0	+ 0
Receive alarms before products/ system breaks down		7.0 7.0	+ 0
Receive alarms after products/ system breaks down		7.0 7.0	+ 0
Digital tools/ apps for remote controlling and monitoring of the product/ system		7.0 7.0	+ 0
Give maintenance jobs to manufacturers if I am fully booked		7.0	+ 0



#### Services from tool supplier

Which service(s) do you expect from your tool supplier?

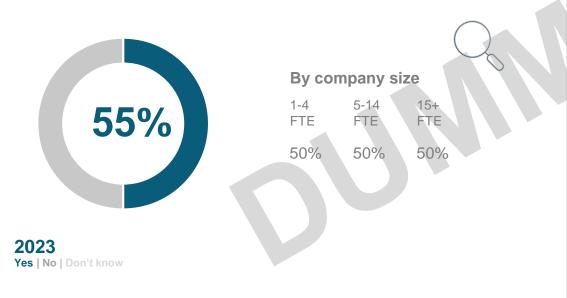
			By compa	company size	
		1-4 FTE	5-14 FTE	15+ FTE	
Replacement tool when tool is serviced/ repaired	50%	50%	50%	50%	
Good quality repair service	50%	50%	50%	50%	
Warranty and warranty information	50%	50%	50%	50%	
Calibration services	50%	50%	50%	50%	
Customer service	50%	50%	50%	50%	
Service/ repair of tool within 24 hours	50%	50%	50%	50%	
Stock availability	50%	50%	50%	50%	
Option to have extended warranty	50%	50%	50%	50%	
Tutorials/ training in-person about tools	50%	50%	50%	50%	
Good (quick) delivery	50%	50%	50%	50%	
Information on updates and new tools	50%	50%	50%	50%	
•Online tutorials	50%	50%	50%	50%	
Reasonable prices	50%	50%	50%	50%	
Other	50%	50%	50%	50%	
Don't know/no opinion	50%	50%	50%	50%	



#### Interest in personal contact with the manufacturers

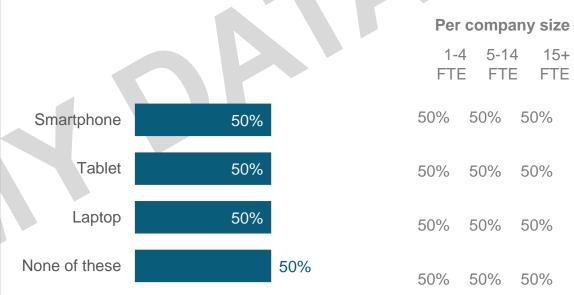
Are you interested in having the possibility for personal contact with the manufacturers via a hotline?

### **50%** of UK installers are interested in contacting manufacturers via a hotline



#### Usage of electonic communication devices

Do your employees have laptop, tablet or smartphone at the installation site?



# Servi

is made and entered into by and betw red to as the "CUSTOMER", and the back

# Index Appendix

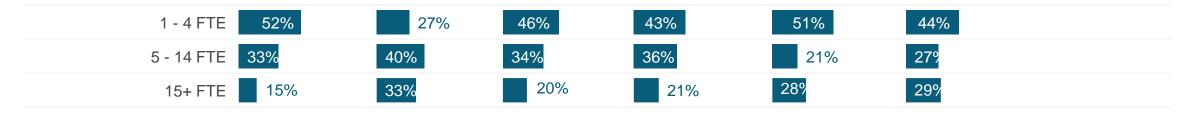
#### Respondents' background characteristics

#### Job title of the interviewed respondents and the company size

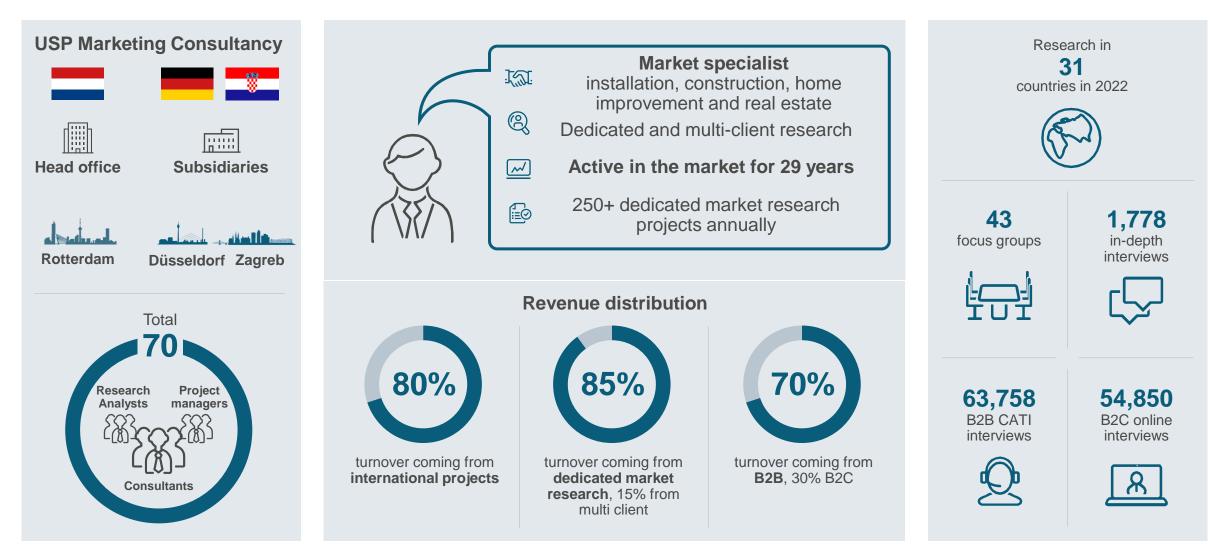
Q: What is your position within the company?

Q: Yourself included, how many fulltime employees does your company have in total, in all branches?

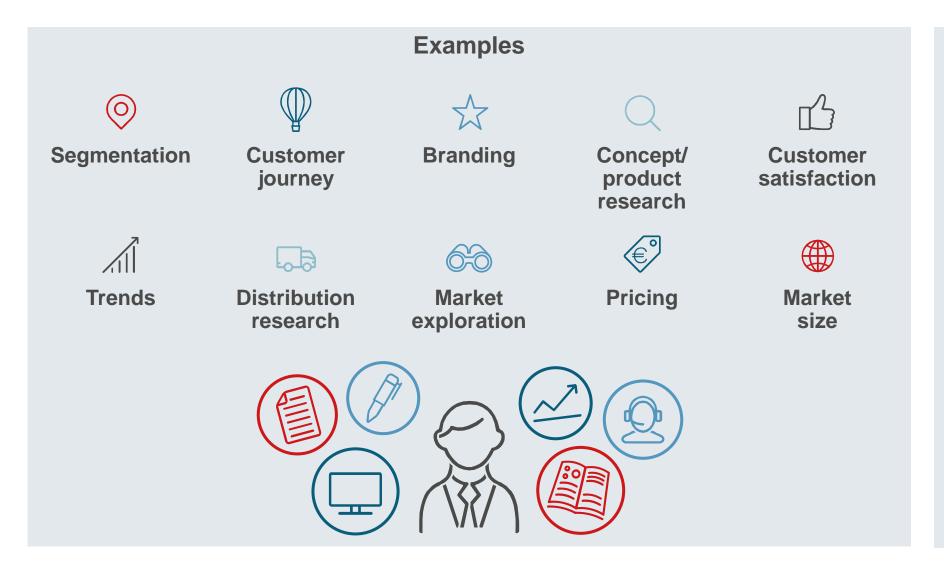
	UK	Germany	France	Poland	Belgium	Netherlands
Owner / Director/ Manager	92%	30%	58%	94%	68%	74%
Plumber/ installer		39%		0%	3%	1%
Calculator			26%	2%	9%	2%
Project manager	1%	18%	6%	1%	7%	4%
Engineer/designer		3%	6%	2%	3%	3%
Buyer/purchaser		6%	2%	2%	3%	1%
Senior buyer/purchaser		2%	2%		1%	
Other	7%				6%	15%



#### About USP



#### Single client research



#### **Dedicated market research**

- Tailor made
- Driven by your information needs
- Advice & consultancy based on facts and over 25 years of experience in the industry
- Worldwide coverage
- B2B, B2C, qualitative and quantitive research or a combination of both
- Within our market specialism, all types of researches can be conducted
- Targeting the right audience, with the right questions at the right time.

#### multi-client research

	European <b>Architectural</b> Barometer	European <b>Contractor</b> Monitor	European <b>Mechanical</b> Installation Monitor	European <b>Electrical</b> Installation Monitor	European <b>Painter Insight</b> Monitor	European <b>Home</b> Improvement Monitor	European <b>Handyman</b> Monitor
Target group	Architects	Building contractors	HVAC installers	Electrical installers	Professional painters	Consumers	Handyman
Methodology	Ŷ	Q	Q	Ŷ	Q		Q
Annual sample size	3,400 interviews	2,050 interviews	2,600 interviews	3,000 interviews	2,300 interviews	26,400 interviews	3,400 interviews
Country scope	<ul> <li>Germany</li> <li>United Kingdom</li> <li>France</li> <li>Netherlands</li> <li>Belgium</li> <li>Poland</li> <li>Spain</li> <li>Italy</li> </ul>	<ul> <li>Germany</li> <li>United Kingdom</li> <li>France</li> <li>Netherlands</li> <li>Belgium</li> <li>Poland</li> <li>Spain</li> <li>Italy</li> </ul>	<ul> <li>Germany</li> <li>United Kingdom</li> <li>France</li> <li>Netherlands</li> <li>Belgium</li> <li>Poland</li> </ul>	<ul> <li>Germany</li> <li>United Kingdom</li> <li>France</li> <li>Netherlands</li> <li>Belgium</li> <li>Poland</li> <li>Spain</li> </ul>	<ul> <li>Germany</li> <li>United Kingdom</li> <li>France</li> <li>Netherlands</li> <li>Belgium</li> <li>Poland</li> <li>Spain</li> <li>Italy</li> <li>Denmark</li> <li>Sweden</li> </ul>	<ul> <li>Germany</li> <li>United Kingdom</li> <li>France</li> <li>Netherlands</li> <li>Belgium</li> <li>Poland</li> <li>Spain</li> <li>Italy</li> <li>Denmark</li> <li>Sweden</li> <li>Austria</li> </ul>	<ul> <li>Germany</li> <li>United Kingdom</li> <li>France</li> <li>Netherlands</li> <li>Belgium</li> <li>Poland</li> <li>Spain</li> <li>Italy</li> </ul>
Way of reporting	Quarterly	Bi-annually	Quarterly	Quarterly	Annually	Quarterly	Annually
2023 Theme topics	<ul> <li>Q1: Media orientation</li> <li>Q2: BIM</li> <li>Q3: Prefab</li> <li>Q4: Sustainability</li> </ul>	<ul> <li>H1: Purchase channels</li> <li>H2: Sustainability</li> </ul>	<ul> <li>Q1: Sustainability</li> <li>Q2: Services</li> <li>Q3: Purchase channels</li> <li>Q4: Training needs</li> </ul>	<ul> <li>Q1: Media orientation</li> <li>Q2: Training needs</li> <li>Q3: BIM</li> <li>Q4: Purchase channels</li> </ul>	<ul> <li>Trend tracking</li> <li>Brand funnels</li> <li>Purchase channels</li> </ul>	<ul> <li>Q1: Orientation; sustainability</li> <li>Q2: Purchase Channels; online performance of DIY stores</li> <li>Q3: Branding; private labels</li> <li>Q4: DIY vs DIFM; plans for 2024</li> </ul>	<ul> <li>Segmentation</li> <li>Orientation and media usage</li> </ul>

#### Country coverage



Other countries which have been researched in past 2 years

#### Selection of customers



## USP Marketing Consultancy

© 30 August 2023, USP Marketing Consultancy B.V.

The information in this publication is strictly confidential and all relevant copyrights, database rights and other (intellectual) property rights are explicitly reserved. No part of this publication may be reproduced and/or published without the prior written permission of USP Marketing Consultancy B.V.